

Press release

investor relations

Royal Ten Cate installs International Advisory Board

Royal Ten Cate (multinational producer of functional materials) is to install an International Advisory Board as a strategic and advisory body to the Executive Board.

The International Advisory Board of TenCate will comprise:

- **Prof. J.G. de Hoop Scheffer**, among other positions, Professor at University of Leiden, Co-President of the Security and Defense Agenda (Brussels), former Secretary-General of NATO and former Minister of Foreign Affairs (the Netherlands);
- **General (ret.) D.L. Berlijn**, among other positions, Senior Board Advisor, Deloitte, former Commander-in-Chief of the Royal Netherlands Air Force and former Chief of Defence;
- **K. Blekxtoon**, among other positions, Aerospace Industry Advisor TATA TCS (India), former President of the board of Stork/Fokker International and former President of the Boeing Corporation (Northern and Western Europe).

The summary of present and former positions of the members of the International Advisory Board of TenCate is presented as an attachment to this message.

TenCate operates in international markets, which largely consist of public sector-related end-users. More than half its revenues are directly or indirectly related to public sector budgets.

The market themes of TenCate are Safety & Protection and Infrastructure & The environment, which in most cases means the protection of people and the environment in sustainable solutions.

Operating in international institutional markets, such as infrastructure and the environment, defence and aviation, contributes to the increasing importance of political decision-making relating to specifications, public sector budgets, innovation programmes, et cetera. There is thus a growing relationship in this area between TenCate and domestic and international institutions and public sector bodies.

As a result, there is an increasing need to make use of specific expertise in this field. TenCate is therefore delighted that this expertise will become internationally available to the company. The relevant experience and international networks and

reputation of the individual members will make a positive contribution to the positioning of TenCate in the international market.

Royal Ten Cate
Almelo, Wednesday 25 August 2010

For further information:

Digital **visual material** of the members of the International Advisory Board of TenCate is available on request via: media@tencate.com.

The **attachment** provides a summary of the present and former positions of the members of the TenCate International Advisory Board.

Royal Ten Cate

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Royal Ten Cate (TenCate) is a multinational company that combines textile technology, chemical processes and material technology in the development and production of functional materials with distinctive characteristics. TenCate products are sold worldwide.

Systems and materials from TenCate come under four areas of application: safety & protection; space and aerospace; infrastructure and the environment; sport and recreation. TenCate occupies leading positions in safety fabrics, composites for space and aerospace, advanced armour, geosynthetics and synthetic grass. TenCate is listed on NYSE Euronext (AMX).